

Budget Consultation

Argyll & Bute Council

What the Council does

The council provides a wide range of services to the public including

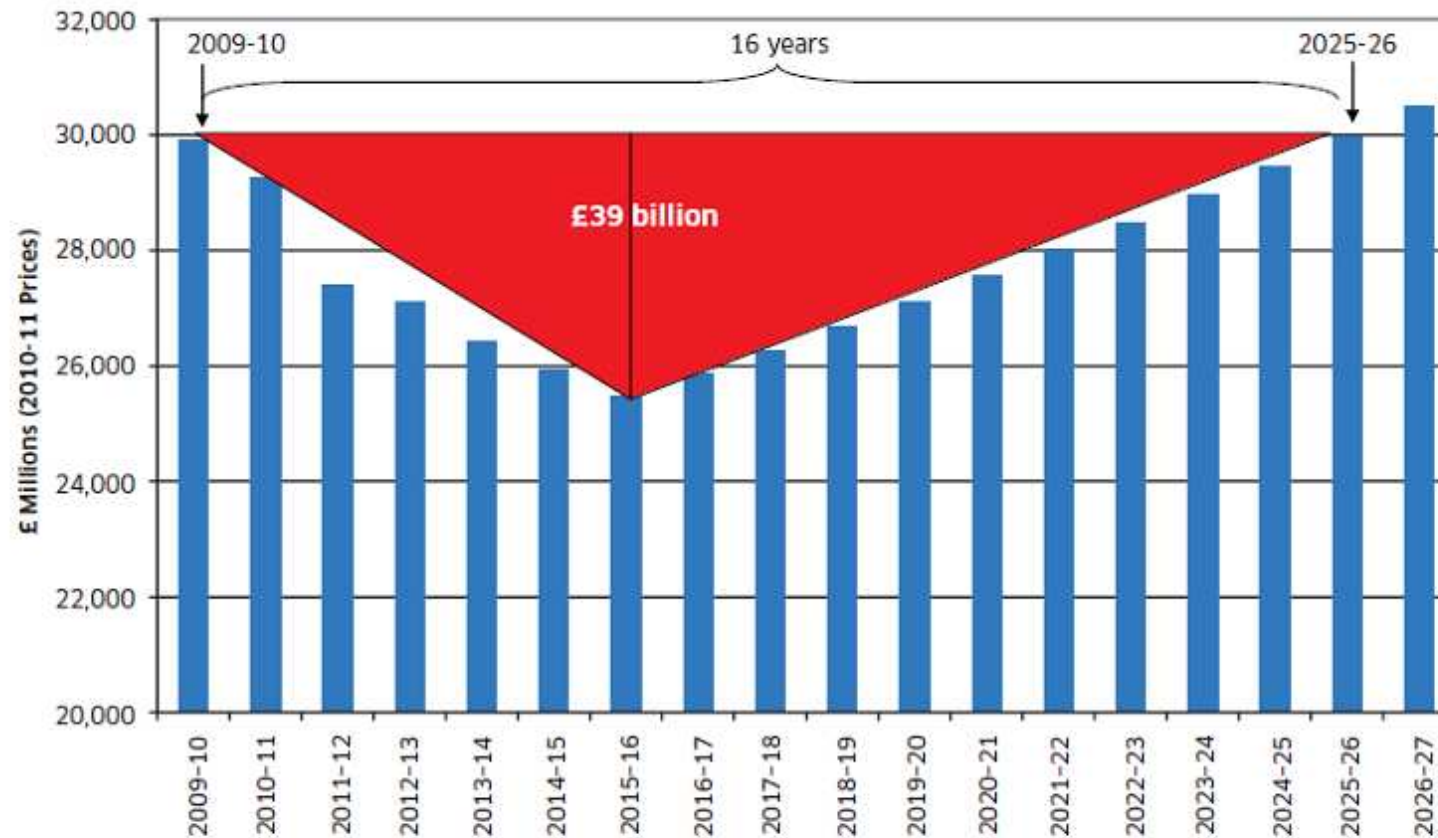
- roads
- schools
- social care
- planning,
- public protection

Listening to you

- Last year we consulted on the budgets
- Your priorities for the council were frontline services: roads, vulnerable people and
- The council considered the consultation views in setting the budget
- We want to hear your views this year

Scottish Financial Outlook

Estimated Scottish DEL 2009-10 to 2026-27



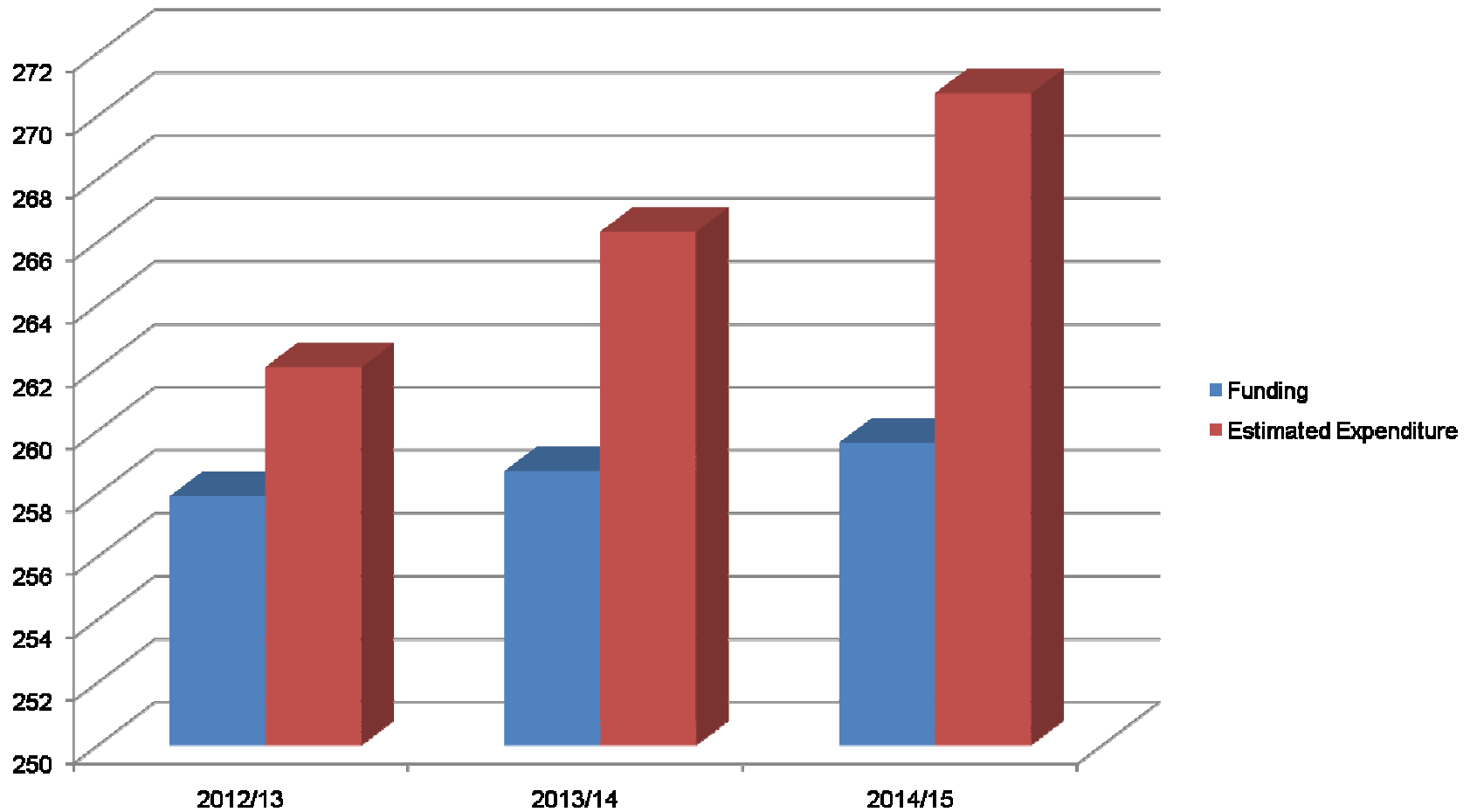
Source: *Government Economic Strategy*, 2011, page 29

Argyll and Bute Financial Outlook

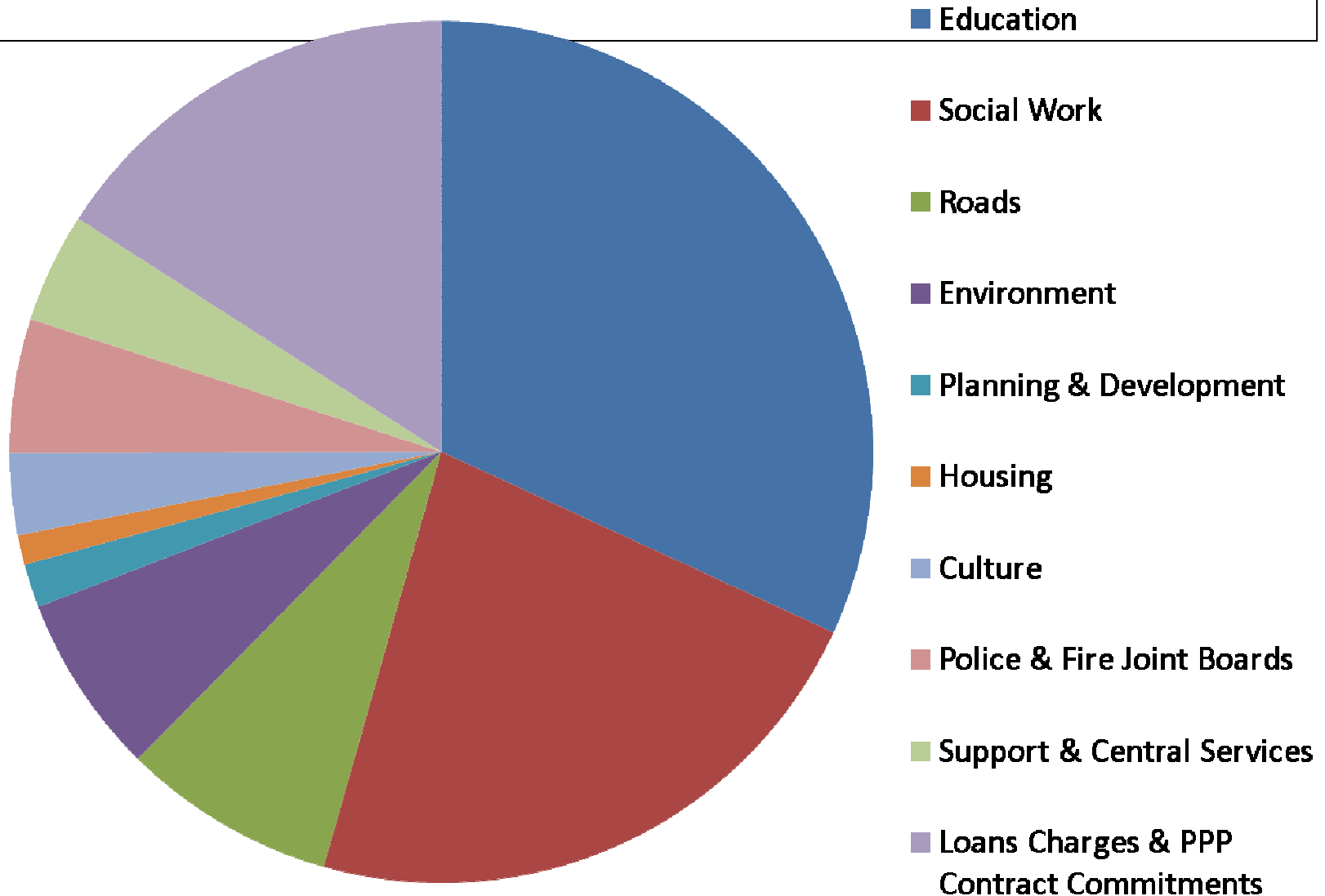
£74m

is the amount we need to
save in four years, between
2011-12 and 2014-15

Budget Gap 2012-13 to 2014-2015



This is what we spend the budget on



This is how we spend the budget

	2011-12 £M
Employees	143.0
Premises	14.5
Supplies & Services	19.0
Transport	17.9
Payments to Other Bodies	131.0
Capital Funding	30.8
Income	-94.0
Net Expenditure	262.2

Action Already Agreed

- Last year we completed service reviews for:
Children and Families, Leisure, Governance and Law,
School & Public Transport, Roads Operations, Catering,
Cleaning & Janitorial, Waste Management, Economic
Development and Regulatory Services
- We also agreed a number of other budget savings
- We also agreed to increase fees and charges by 4% in
2011/12 with a forecast increase of 3% thereafter
- All of this identified savings of:

– 2011-12	£12.0m
– 2012-13	£16.8m
– 2013-14	£17.4m
– 2014-15	£17.9m

Our changing organisation

Reducing the Workforce

	Permanent male	Permanent female	Total
FQ3 2008/09	1335	3132	4467
FQ3 2009/10	1329	3160	4489
FQ3 2010/11	1291	3091	4382
FQ3 2011/12	1188	2837	4025

Performance

- Education
 - Higher Grades results continue to show improved performance
- Social Work
 - Delayed discharge - 0 for more than 12 months
- Waste Management
 - Over 40% of waste is recycled and composted
- Economic Development
 - Over 100 new businesses supported a year

Performance

- Roads
 - Capital Roads projects are well on track, benefiting from additional investment
 - Additional and more flexible resources are in place for winter
- Planning and Building Standards
 - Building Warrant applications responded to within 20 days over 90%
 - over 95% Household Planning Applications processed within 2 months

Economic Development

- CHORD
 - £30m investment in the regeneration of our town centres Renewables
- Renewable Energy
 - working at strategic and community levels to lead the way in Scotland
- Business Gateway
 - exceeding targets to support new and existing businesses to succeed
- Bids for external funds,
 - including TIF (tax Increment Financing), to assist regeneration and growth

Year 3 Service Reviews

- This year we have completed the following service reviews:
Housing, Property, Planning, Streetscene, Roads Design, Roads Network & Environment and Fleet Management
- Reviews for Support Services and Marine Services are also underway
- The estimated saving for these is:
 - 2012-13 £1.9m
 - 2013-14 £3.8m
 - 2014-15 £3.8m

Management Options

- These are some of the management options we will go ahead and implement. They won't affect service delivery.
- **Examples:**
 - Redesign staff teams in the housing service
 - Improve in house performance and bring teams together in streetscene and roads
 - Redesign the Property Maintenance and Building Standards teams

Policy Options

- These are the proposals that may result in a change of service and we are consulting on these:
 - Outsource some services such as mental health support, working with third sector partners to deliver a more personalised service
 - Reduce funding for Private Sector Housing including care and repair
 - Outsource the Estates Management Team to the Private Sector

Key Messages

- Saving £74m over 4 years
- Reduced staff by 450 posts so far
- Performance levels for priority areas – maintained or improved
- Focus of attention is efficiency savings
- Council playing a leading role in developing the economy
- Hear your views on where savings can be made

Ways to have your say

- Take the on-line survey www.argyll-bute.gov.uk
- Complete a paper survey form today
- Send us a postcard – available today
- Email budget@argyll-bute.gov.uk
- Take part in a web chat
- Come to another meeting



What does my council do for me?

We are asking for your views on our services as part of our budget consultation.

These will help shape the services we provide and how we deliver them.

From bin collection to education your council impacts on all members of our community.

Find your voice and tell us what services are important to you. Visit us at www.argyll-bute.gov.uk/budget or fill in the back of this card and leave it in the suggestion box by Monday 28 November.



Budget Simulator

- The budget simulator gives a more detailed breakdown of what we spend the budget on.
- You can change it and see what the impact is on the overall budget and for services.



www.budgetsimulator.com/argyllandbute

**ARGYLL & BUTE
COMMUNITY HEALTH
PARTNERSHIP**

STRATEGIC CONTEXT

- Increasing Levels of Health Need
- Living Longer but More Long Term Conditions
- Population, Ages and Health Technology Advances
- Public Sector Expenditure Constrained
- Quality Care to Every Person Every Day
- Consistent and Systematic

QUALITY PARAMOUNT

- **Caring** and **compassionate** staff and services
- Clear **communication** and explanation about conditions and treatment
- Effective **collaboration** between clinicians, patients and others
- A **clean** and safe care environment
- **Continuity** of care and
- **Clinical** excellence

CHARACTERISTICS OF SERVICE DELIVERY

- Promoting good health, self care and independence
- High quality, integrated, equitable, needs and evidence-based, and cost-effective
- Increasingly community-based with hospital beds preserved for the most acutely ill and those with specialist needs
- Integrated with, and complementary to, local authority, voluntary and independent sector care
- Run by healthy, flexible, well-motivated and well-trained staff working to their maximum potential and capability
- Using modern, flexible, efficient, green assets to maximum effect
- With zero wastage and inefficiency across all services and no unnecessary overheads

NHS HIGHLAND FINANCIAL CONTEXT

- 2012/13 national uplift – 2.85%
- True uplift for cost growth – approximately 1.1% (approximately £5 million)
- Inflationary issues - £15 million
- Stand still £9.8 million
- Cost pressures at least +£3.1 million
- Non recurrent savings converts to recurrent +£9.6 million
- Efficiency Target 2012/13 - £23 million (on £650 million budget)

ARGYLL & BUTE CHP FINANCIAL CONTEXT

- Uplift and true allowance for cost growth (2.85%) (1.1%)
- Growth likely to be 4%
- Efficiency target to square likely to sit at 3%
- Annual CHP budget £175 million
- Base funding (excluding Primary Care and end year allocations) £145 million
- 3% = £4.35million
- Previous efficiencies previously realised 2006-2012 - £19.5m

HOW THE CHP SPENDS THE CURRENT BUDGET

- Hospital & Community Services in Argyll & Bute - £64.1m (mainly in locality held budgets)
- Commissioned Services - £49.7m (93% relates to GG&C)
- Primary Care Services - £45.7m (GPs and prescribing account for £33.9m of this)
- Resource Transfer - £4.5m
- Central Budgets - £10.8m

CHALLENGES

- Budget deployment follows previous efficiencies achieved (£19.5 million)
- Capacity needs to be rationalised to achieve cost improvement, minimising impact on quality and front line service
- Relatively fixed infrastructure costs across 9 geographical sites
- A third of base funding deployed to NHS Greater Glasgow & Clyde under Service Level Agreement provision
- Employment policies lack flexibility

WHAT THIS MEANS (1)

- Getting rid of wasteful working systems
- Spending less on buildings
- Reducing the number of staff
- Stopping tests or treatments with no proven benefits

WHAT THIS MEANS (2)

- Positive focus to prevent ill health
- Support people to manage their own health conditions and their carers
- Keeping people as well as possible, preventing crisis and emergency admission to hospital
- Fewer beds, only for people needing specialist intervention
- Shift from hospital to community

Budgets, Cuts, Financial pressure Impact on the Third Sector

Third Sector Partnership

Argyll  Voluntary Action

National Picture

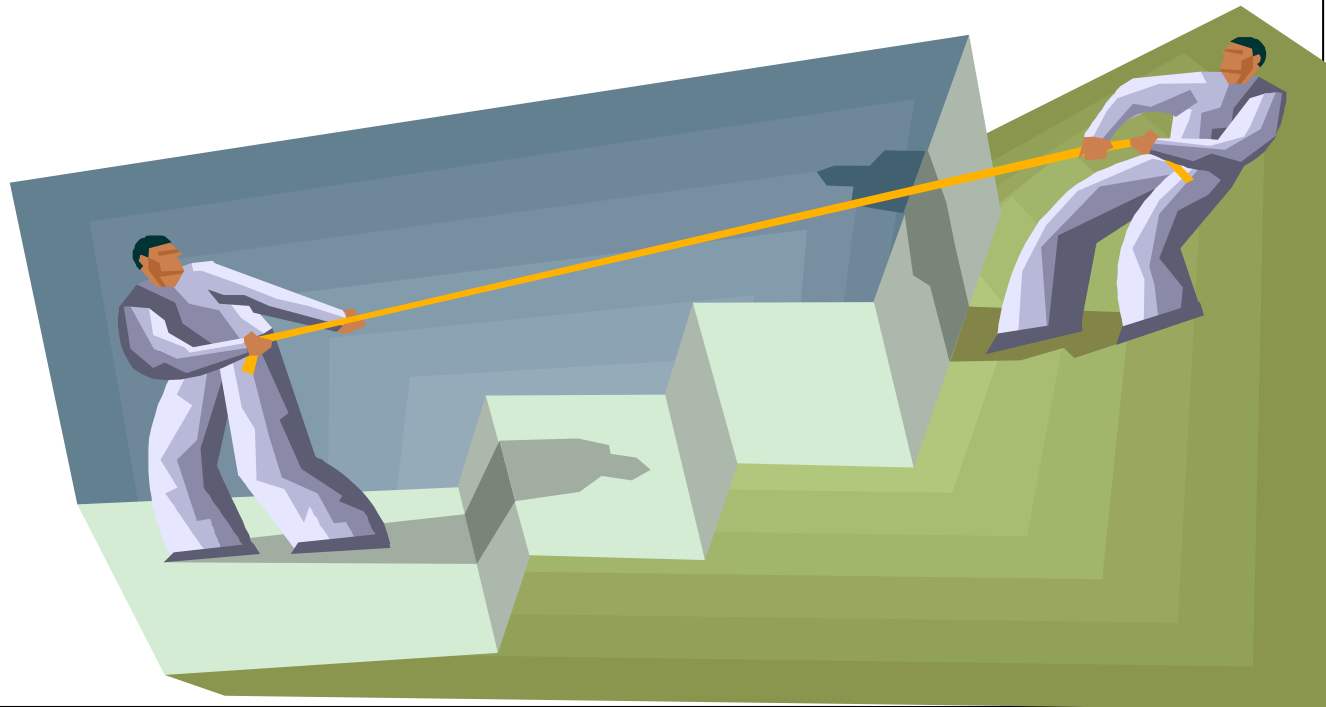
- NCVO – UK voluntary and community sector - £7.6 billion
- Scotland estimate – £203million (2010-2014)
- 65% expect reduction in services
- 59% have already reduced staff, further 44% expect to do so
- 62% are drawing on reserves to support volunteers & services

Locally.....

- Always difficult to be precise but...
- Estimated job losses currently 23
- Loss of support to vulnerable people affecting 265 people
- Changes in funding opportunities
- Robertson Trust – 2million ‘pot’ – bids for 33 million received, Enterprise Growth Fund – 4 million ‘pot’, received over 50 million
- Loss of ‘presence’

What Next....

- Pulling in opposite directions?
- Some good examples



Opportunities

- Make the most of what we have
- Be smart, innovate, share, involve

